

MAY 31, 2024 SPECIAL BOARD MEETING SUMMARY

- 1. Strategic Priorities Overview:** The North County Transit District (NCTD) Board of Directors (Board) received a presentation on The District's strategic priorities, which include providing a world-class customer experience that focuses on safety and security of both riders and employees, maintaining fiscal responsibility, emphasizing equity and environmental stewardship, improving community and intergovernmental relationships, and bolstering employees. NCTD's Chief Executive Officer Shawn M. Donaghy highlighted initiatives to support these priorities. NCTD will work to grow the customer experience, provide real-time information on routes, upgrade the Positive Train Control system, bolster security on modes and at facilities, pursue additional funding sources to ensure fiscal responsibility, manage land use at transit centers and the integration of affordable housing, attend additional community events, enhance learning and development opportunities for all employees, and improve employee benefits to support recruitment and retention.
- 2. Projects and Initiatives Update:** The Board received an update on several critical bus and rail projects, as well as NCTD's redevelopment projects. NCTD has started to transition its bus fleet to zero emission operations and has received funding for 35 hydrogen fuel cell electric buses and eight battery electric buses. NCTD has also commissioned a study to guide the transition of the rail fleet to zero emission operations with the understanding that the SPRINTER fleet must be replaced as soon as possible to maintain reliability of the service. Construction has begun on the Del Mar Bluffs Phase 5 stabilization project and full funding has been secured to build a COASTER platform at the San Diego Convention Center in downtown San Diego, as well as the replacement of the Batiquitos Lagoon and San Dieguito River Railway bridges. NCTD has entered into Exclusive Negotiating Agreements or is in the due diligence period for redevelopment at the Oceanside Transit Center, Rancho Del Oro and Melrose SPRINTER stations, Escondido Transit Center, Carlsbad Village COASTER station, and Carlsbad Poinsettia COASTER station. A Request for Proposals was issued for the Vista Civic Center SPRINTER station. A Source Selection Committee is convening to select the proposal that presents the overall best value to The District.

The Board also received an update on NCTD's efforts to develop a new logo and branding. NCTD will celebrate two anniversaries next year – NCTD's 50th anniversary and COASTER's 30th anniversary.